Corporate Services
(Private) Limited
An affiliate of F. J. & G. de Saram

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13th May 2026

Colombo Stock Exchange
#04-01, West Block,
World Trade Centre,
Echelon Square,
Colombo 01.

Attn: Ms. Nilupa Perera
Chief Regulatory Officer

Dear Sirs,

HARISCHANDRA MILLS PLC – CORPORATE DISCLOSURE
CHANGE OF THE COMPOSITION OF THE BOARD OF DIRECTORS

We write for and on behalf of Harischandra Mills PLC (the "**Company**") and in terms of Rules 7.8, 8.1, 9.10.2 and 9.10.3 of the listing rules of the Colombo Stock Exchange.

We wish to inform you that the following directors of the Company have resigned from the board of directors ("**Board**") of the Company with effect from the following dates and the Board of the Company has accepted the resignations.

Name of the Director	Status of the Directorship	Effective Date of the Resignation
Mr. G.K.S. Kumar	Independent, Non-Executive	12th May 2026
Ms. R. Kobbekaduwa	Independent, Non-Executive	12th May 2026
Ms. R.K. Samarasinghe	Non-Independent, Executive	11th May 2026
Ms. M.P. De Silva	Non-Independent, Executive	12th May 2026

We have been informed that the aforenamed directors do not have any relevant interest in the shares in the Company as at date.

Further, in terms of the articles of association of the Company, the following directors have been appointed to the Board of the Company **with effect from 12th May 2026.**

Name of the Director	Status of the Directorship
Mr. Don Tiburtius Sujeewa Handapanagoda Mudalige	Independent, Non-Executive
Mr. Pinnaduwage Aravinda De Silva	Non-Independent, Non-Executive

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Mr. Savanth Laleen Sebastian	Independent, Non-Executive
Mr. Kanchana Sajeeva Narangoda (Dr)	Executive

The above appointments have been reviewed and recommended by the Nominations and Governance Committee on 12th May 2026 and resolved by the Board of the Company on the said date.

The brief profiles of the newly appointed directors to the Board of the Company are also forwarded herewith and we confirm that they do not have any relevant interest in any shares in the Company. `

Yours faithfully,

Chief Executive Officer
CORPORATE SERVICES (PRIVATE) LIMITED
Company Secretaries & Registrars
HARISCHANDRA MILLS PLC